

Ref. No. AAVAS/SEC/2020-21/38 Date: May 14, 2020

To,	To,
The National Stock Exchange of India Limited	BSE Limited
The Listing Department	Dept. of Corporate Services
Exchange Plaza,	Phiroze Jeejeebhoy Towers,
Bandra Kurla Complex,	Dalal Street, Fort,
Mumbai – 400051	Mumbai – 400001
Scrip Symbol: AAVAS	Scrip Code: 541988

Dear Sir/Madam,

### Sub: Investor Presentation on the audited financial results for the quarter and year ended March 31, 2020

In terms of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith a copy of Investor Presentation of the Company on the Audited Financial Results for the quarter and year ended March 31, 2020.

This Investor Presentation may also be accessed on the website of the Company at www.aavas.in

This is for your information and record.

Thanking You, For Aavas Financiers Limited

Sharad Pathak Company Secretary & Compliance Officer (FCS-9587)

Enclosed: a/a





# Safe Harbor



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# **Our Background**





Commenced operations in 2011 from Jaipur, Rajasthan



Regulated by Reserve Bank of India ("RBI") Supervised by National Housing Bank ("NHB")



Currently being run by professional management team backed by marquee private equity players Kedaara Capital and Partners Group

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Recognized by NHB for refinance

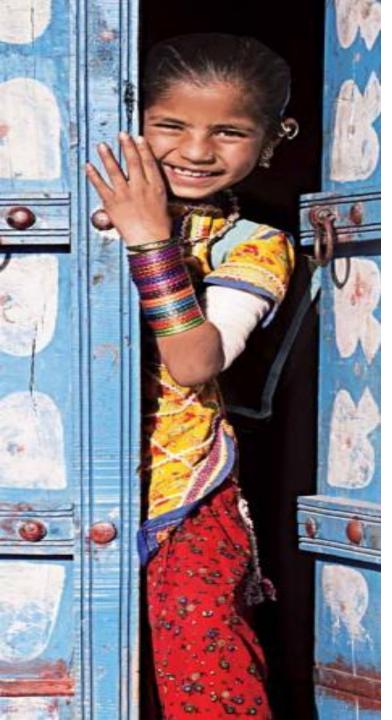
facility



Listed on BSE & NSE in October 2018



Retail network of 250 branches



# **Our Pillars of Strength**

- Experienced Board of Directors
- Professional Management Team
- In-house Execution Model
- Technology and Data Analytics
- Improving Credit Ratings
- Diversified Shareholding Base

# **Experienced Board of Directors**





#### Sandeep Tandon Chairman & Independent Director

**Qualifications:** Bachelor's in Electrical Engineering from University of Southern California

**Prior Engagements**: Tandon Advance Device, Accelyst Solutions



### Soumya Rajan Additional Director (Independent)

**Qualifications:** Bachelor's in Mathematics & Economics from St. Stephens College, Master's in Mathematics from Oxford University

**Prior Engagements**: Waterfield Advisors, Standard Chartered Bank, ANZ Grindlays Bank



### Kalpana Iyer Independent Director

Qualifications: Chartered Accountant

**Prior Engagements**: Citibank N.A., IncValue Advisors



#### Sushil Kumar Agarwal Managing Director & CEO

Qualifications: Chartered Accountant, Company Secretary

**Prior Engagements**: Au SFB, ICICI Bank, Kotak Mahindra Primus. 18+ years of experience in the field of retail financial services



### K. R. Kamath Non-executive Nominee Director

Qualifications: Bachelor's degree in commerce from University of Mysore, Certified Associate of the Indian Institute of Bankers

Prior Engagements: Corporation Bank, Punjab National Bank, Allahabad Bank, Bank of India



### Vivek Vig Non-executive Nominee Director

**Qualifications:** PG Diploma in management from IIM Bangalore

**Prior Engagements**: Destimoney Enterprises, Centurion Bank of Punjab, PNB Housing Finance, Citibank N.A., India.



### Manas Tandon

Non-executive Nominee Director

**Qualifications:** Bachelor's degree in technology (electrical engineering) from IIT Kanpur, MBA from Wharton School, University of Pennsylvania

**Prior Engagements**: Matrix India Asset Advisors, TPG Capital India, Cisco



#### Nishant Sharma Non-executive Nominee Director

Qualifications: Master of Technology in Bio-Chemical Engineering and Bio -Technology from IIT Delhi, MBA from Harvard University

**Prior Engagements**: General Atlantic, Mckinsey & Company, Bill & Melinda Gates Foundation



### Kartikeya Dhruv Kaji Non-executive Nominee Director

Qualifications: Bachelor's degree Economics from the Dartmouth College, New Hampshire, MBA from Wharton School, University of Pennsylvania

Prior Engagements: Perella Weinberg Partners and Merrill Lynch, Temasek

# **Professional Management Team**





### Sushil Kumar Agarwal - Managing Director & CEO

- 18+ years of experience in retail financial services
- Prior associated with Kotak Mahindra Prime, ICICI Bank & Au Small Finance Bank (Business Head – SME & Mortgages)



### S Ram Naresh - Chief Business Officer

- Experience in mortgages and FMCG distribution
- Prior associated with Nestle, GE Money, ICICI Bank, Bajaj Finance



#### Rajeev Sinha - Senior Vice President - Operations

• Prior associated with Indiabulls, CoinTribe



### Surendra Sihag - Senior Vice President - Collections

Prior associated with Equitas, ICICI Bank, Cholamandalam

Prior associated with Bajaj Finance, Cholamandalam



### Vijay Sethi - Senior Vice President - Human Resources

Prior associated with ICICI Bank, Larsen & Toubro, Tata Group



#### Sharad Pathak - Company Secretary & Compliance Officer

• Associated with Aavas Financiers since May 2012



#### Anurag Srivastava - Senior Vice President - Data Science

Prior associated with Deloitte, WNS, American Express



### Ghanshyam Rawat - Chief Financial Officer

• Experience in financial services & allied sectors

Experience in credit management

Prior associated with Indorama Synthetics, Accenture, First Blue Home Finance, Deutsche Postbank Home Finance

Ashutosh Atre - Chief Risk Officer







**4.** High collection efficiency and low GNPA

In-house execu	ition model – Replicated acros	ss the states	<b>1.</b> Reduction in average TAT (days)
Lead generation and sourcing	Risk management	Collections	Turn around time is a key metric for employee incentives 21.1 12.9 13.4 10.6
<ul> <li>Focused approach to directly source the business leads</li> <li>Leveraged technology &amp; data-analytics to generate leads through alternate channels</li> <li>Application scorecard to evaluate risk profiles: Streamlined approval process and reduced incidence of error</li> </ul>	<ul> <li>In-house underwriting team for income assessment &amp; riskbased pricing of customers</li> <li>In-house legal team overseeing external legal verification</li> <li>Two valuation reports generated beyond a certain ticket size threshold</li> <li>Risk-testing of files by in-house risk containment unit</li> </ul>	<ul> <li>Four-tiered collection architecture with a high focus on early delinquencies</li> <li>Call centers in multiple languages: Initiate collection process in a timely fashion</li> <li>Real-time tracking of collections</li> </ul>	<ul> <li>FY14 FY18 FY19 FY20</li> <li>Better ability to price risk effectively resulting in yields of 13+%</li> <li>3. Strong control over loan take-overs by other institutions</li> </ul>

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# **Technology and Data Analytics**

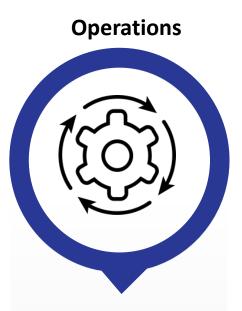




- Majority of the leads are logged in through the sourcing app
- Application scorecard: For Auto-rejection / fast tracking leads
- Mobile app to leverage proponents of housing ecosystem



- Platform integration with credit bureaus
- Quarterly scrub of credit bureau information
- 60+ profiles to evaluate customers in SENP segment

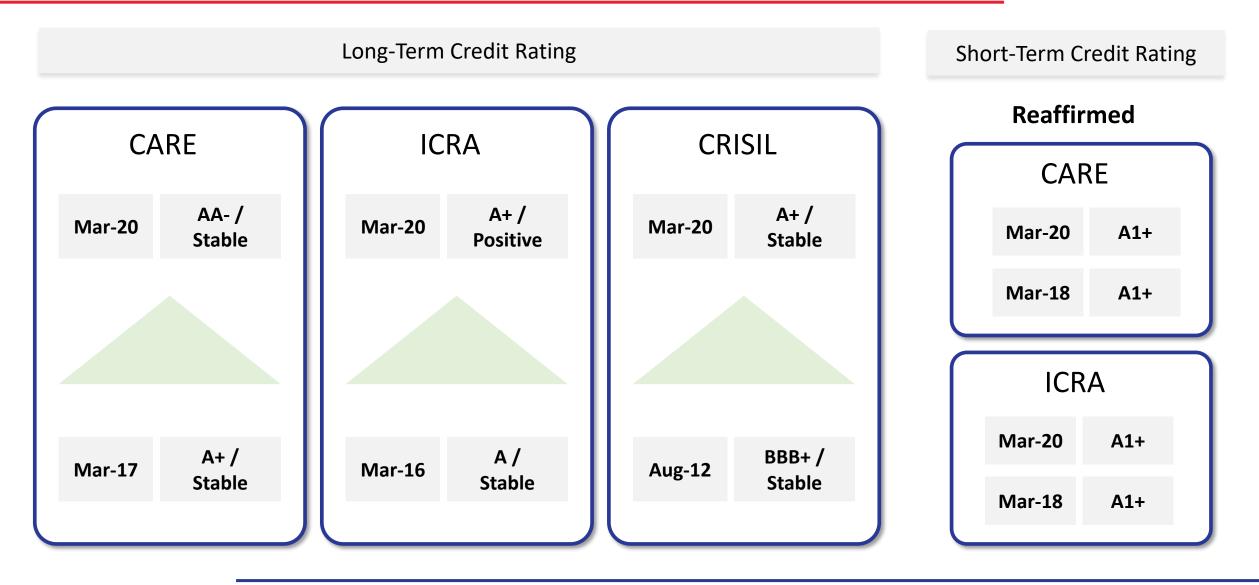


- Tie-up with banks to enable branch-level registration for NACH
- E-disbursement adopted at branches
- Implemented CRM system for better customer servicing



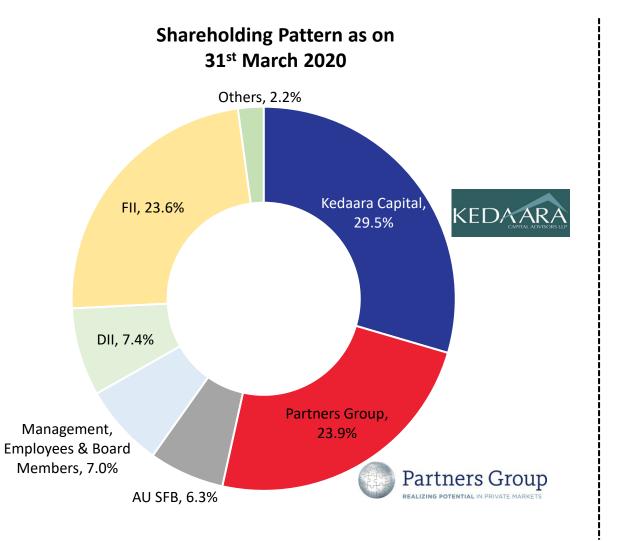
- Route optimization for collection personnel
- Analytics model for bounce prediction and assessment of warning signals





### **Diversified Shareholding Base**





### **Top Institutional Shareholders as on 31<sup>st</sup> March 2020**

Investor Details	% Holding
AU Small Finance Bank	6.34
Capital Group	5.36
SBI Mutual Fund <sup>^</sup>	3.56
Nomura Asset Management	2.76
Kotak (Offshore) Asset Management <sup>^</sup>	2.59
St. James's Place (managed by Wasatch)	1.59
Buena Vista Fund Management	1.49
Wasatch Global Advisors	1.32
Wellington Management <sup>^</sup>	1.29
Tata AIA Life Insurance	1.03

*^Holding through various schemes/funds* 



### **Housing Sector – Under-penetrated**

Size of Opportunity

Measures from Government and Regulator

Long-term Government Support

# Size of Opportunity



	Indian Housing Finance		Housing Market (₹ Trn)
Market Size (as on Dec-19)	₹2	0.7 Trn	
YoY Growth (as on Dec-19)		<b>-13%</b> HFCs & NBFCs - 6%	12.3       14.2       16.5       19.2       19.4       20.2       20.7         8.8       10.4       10.4       10.4       10.4       10.4       10.4       10.4
Market Share (as on Dec-19)	Banks - 66%	HFCs & NBFCs - 34%	Mar-14 Mar-15 Mar-16 Mar-17 Mar-18 Mar-19 Jun-19 Sep-19 Dec-1
			Mortgage Penetration (%)
Housing Credit Growth Outlook	Affordable HFCs YoY Growth (as on Dec-19)	Affordable segment expected to grow at faster pace than overall	7.8% 0.17
FY20 ~ 12-14% FY21 ~ 9-12%	26%	industry	





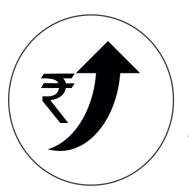
#### Additional refinance for HFCs

NHB has been extended an additional refinance facility of Rs. 1,00,000 Mn for housing finance companies.



#### Moratorium under Covid package

RBI permitted banks & NBFCs to allow a 3-month moratorium to their borrowers on the payment of installments from 01 March 2020 to 31 May 2020 without downgrade of asset classification or of borrower's rating with credit bureau agencies.



### Enhancement of system liquidity

RBI has reduced the CRR requirement of banks from 4% to 3% of their NDTL for one year till 26 March 2021. Also borrowing limit for banks under the Marginal Standing Facility of RBI has been increased from 2% to 3% of their SLR till 30 June 2020.



### Cut in policy rate

RBI has reduced the policy repo rate by 75bps to its lowest ever level of 4.40% for boosting the economy. At the same time, the reverse repo rate has seen a more drastic cut by 115bps to 3.75% making it unattractive for banks to park cash with RBI & thus nudging them to support credit growth.

### **Long-term Government Support**



#### Demand Side

#### Interest Subsidy Scheme (CLSS – Credit Linked Subsidy Scheme)

- Interest rate subsidy scheme under Pradhan Mantri Awas Yojna (PMAY)
- Interest subsidy (between Rs. 0.22 to 0.27 Mn) for first time home buyers with annual income up to Rs. 1.8 Mn

#### Improving Affordability

 Additional tax deduction up to Rs. 0.15 Mn for interest paid on loans to purchase homes priced below Rs. 4.5 Mn extended till 31 March 2021

#### **GST** rate reduction

- GST reduced on under-construction housing projects from 12% (with ITC) to 5% (without ITC) & on affordable housing projects from 8% (with ITC) to 1% (without ITC) with effect from 1 April 2019
- Scope of affordable housing expanded to those costing up to Rs. 4.5 Mn
   & measuring carpet area of 60sqm in metros & 90sqm in non-metros

#### **Supply Side**

#### **Income Tax Expenses**

 Tax holiday on profits generated by developers of affordable housing projects approved till 31 March 2021

#### "Infrastructure" status to Affordable Housing

"Infrastructure" status accorded to affordable housing thereby easing access to institutional credit

#### **Budgetary Allocation**

- Allocation to PMAY has increased from Rs. 2,53,280 Mn for 2019-20 to Rs. 2,75,000 Mn for 2020-21
- Extra budgetary allocation of Rs. 1,00,000 Mn each for PMAY-urban & PMAY-Rural

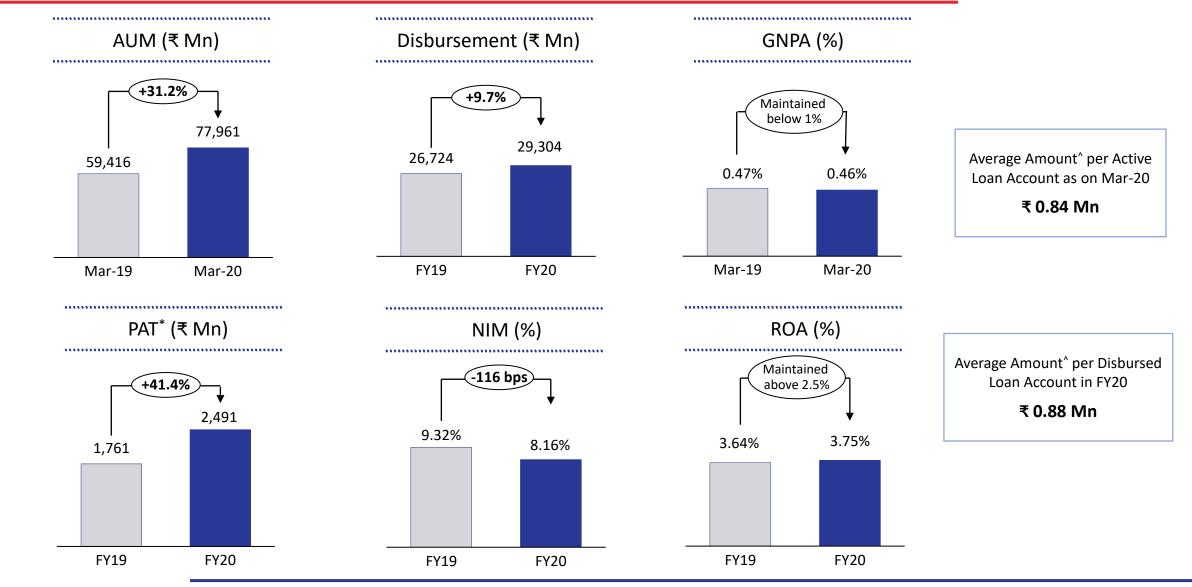


# **Financial Performance**

- Key Business Parameters
- Geographical Distribution
- ✓ Spreads and Margins
  - Asset Quality
- Liability Franchise
- Key Ratios

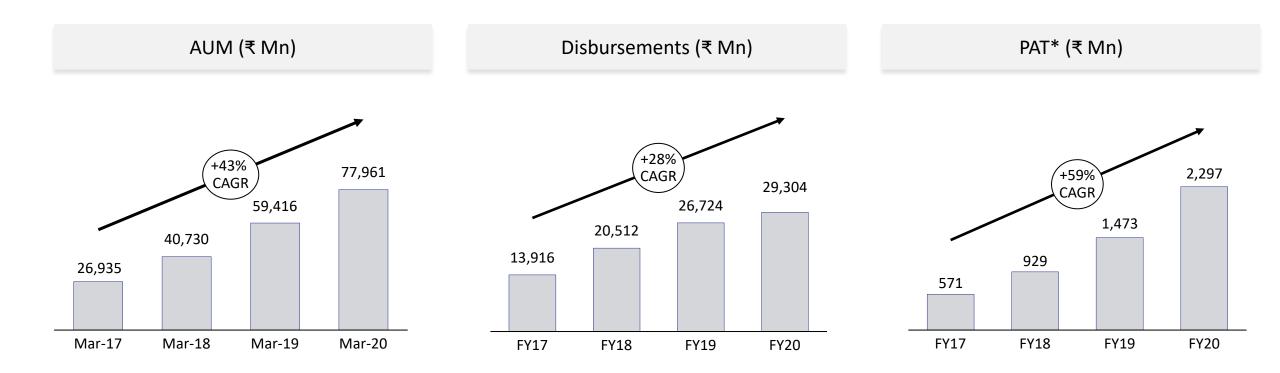
### **Performance Highlights**





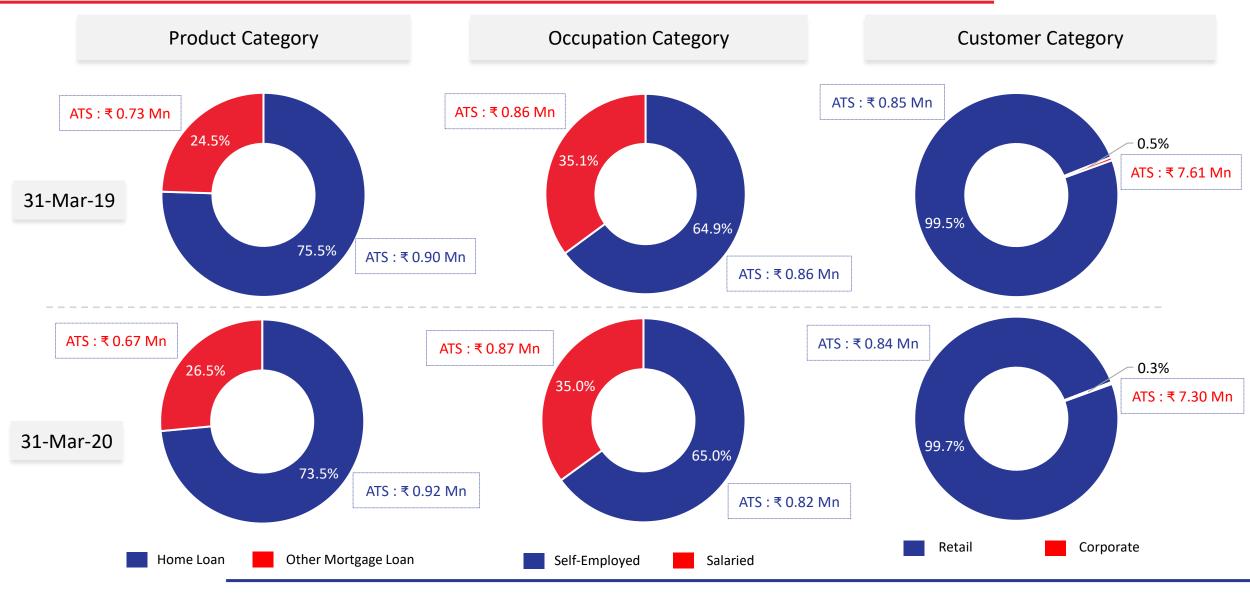
^ at the time of Sanction





### **AUM Break-up**

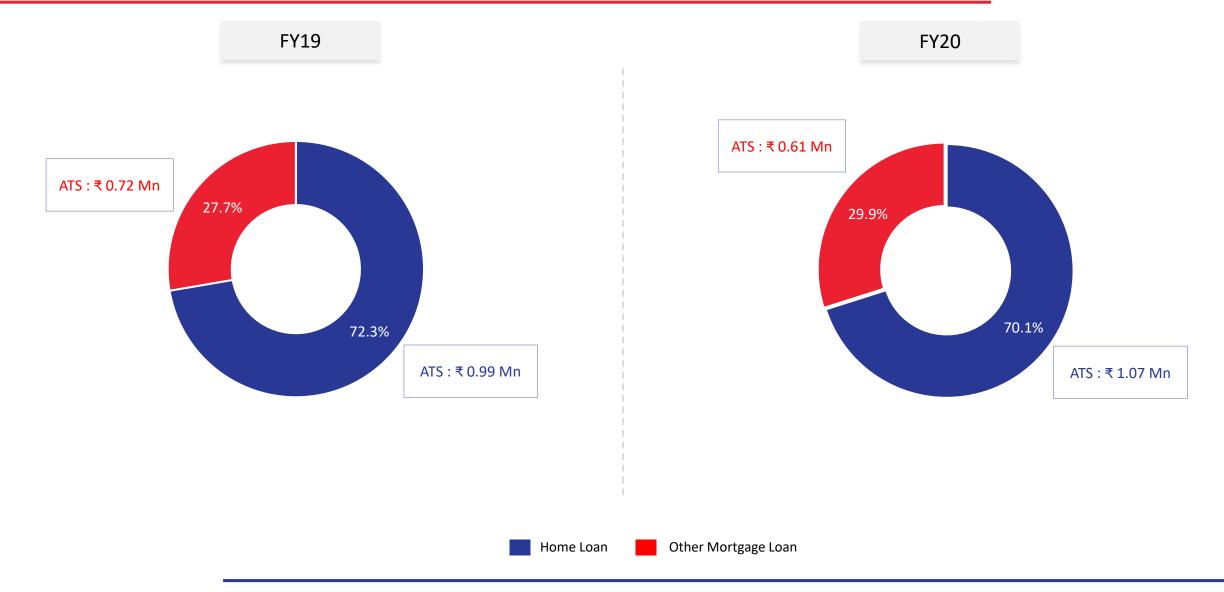




ATS : Average Amount (at the time of Sanction) per Active Loan Account

# **Disbursement Break-up – Product Category**







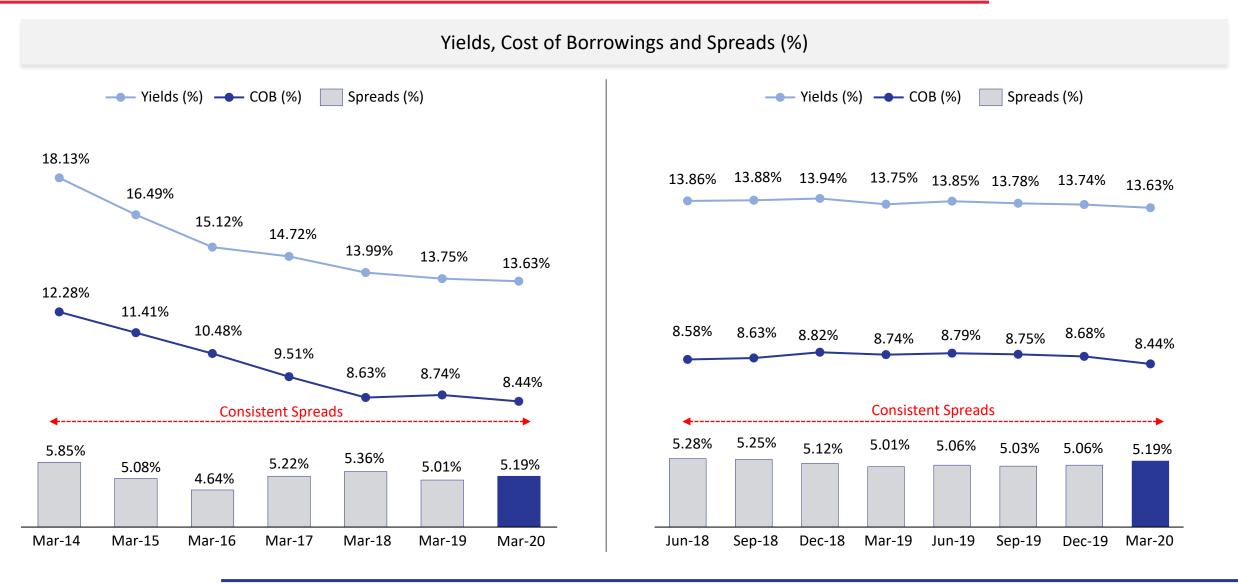
State	Branches	Operations Commenced in
Rajasthan	88	2012
Maharashtra	42	2012
Gujarat	37	2012
Madhya Pradesh	36	2013
Delhi	6^	2013
Haryana	14*	2017
Chhattisgarh	5	2017
Uttar Pradesh	14	2018
Uttarakhand	8	2018
Total	250	

^ includes Gurugram & Noida branches

\* includes Mohali branch covering Chandigarh & nearby towns of Haryana

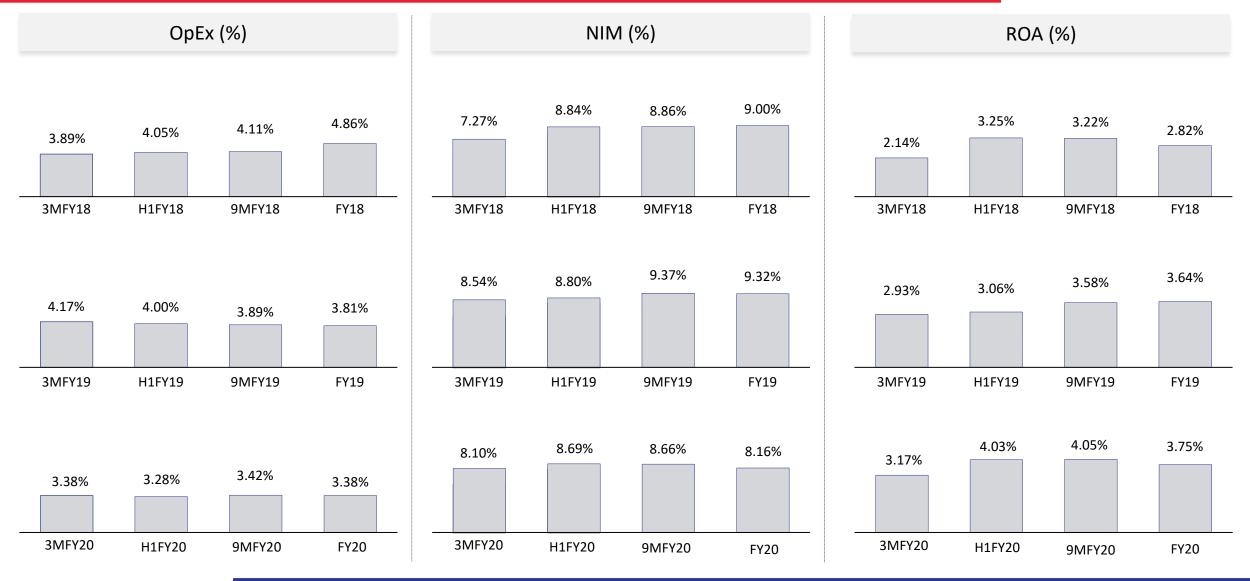
### **Consistent Spreads**





# Margin and Cost Efficiency





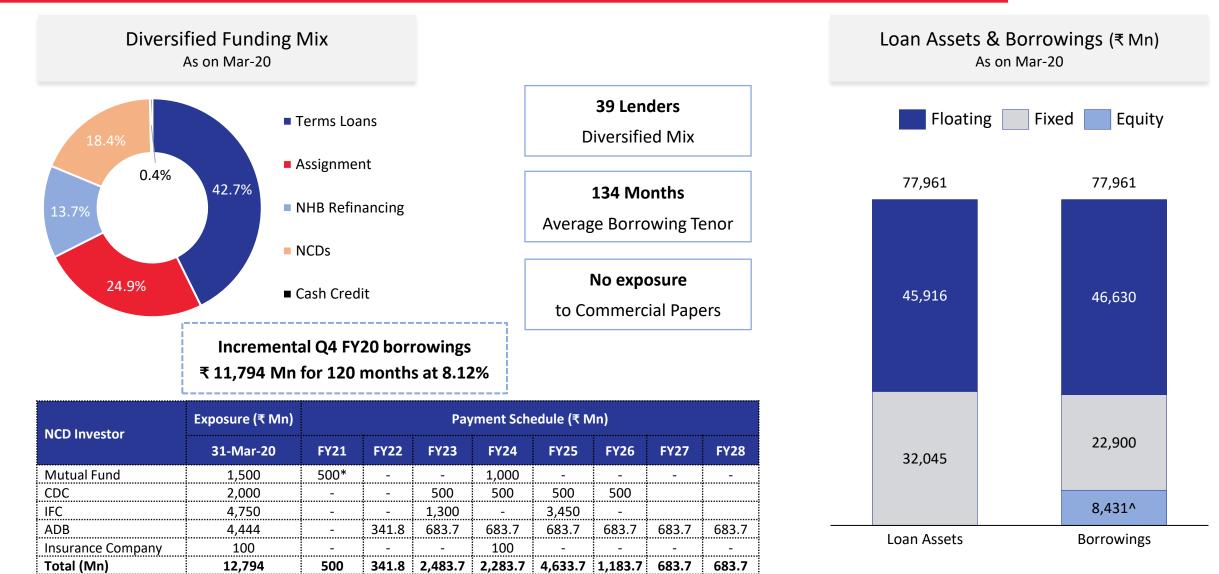
# **Asset Quality**





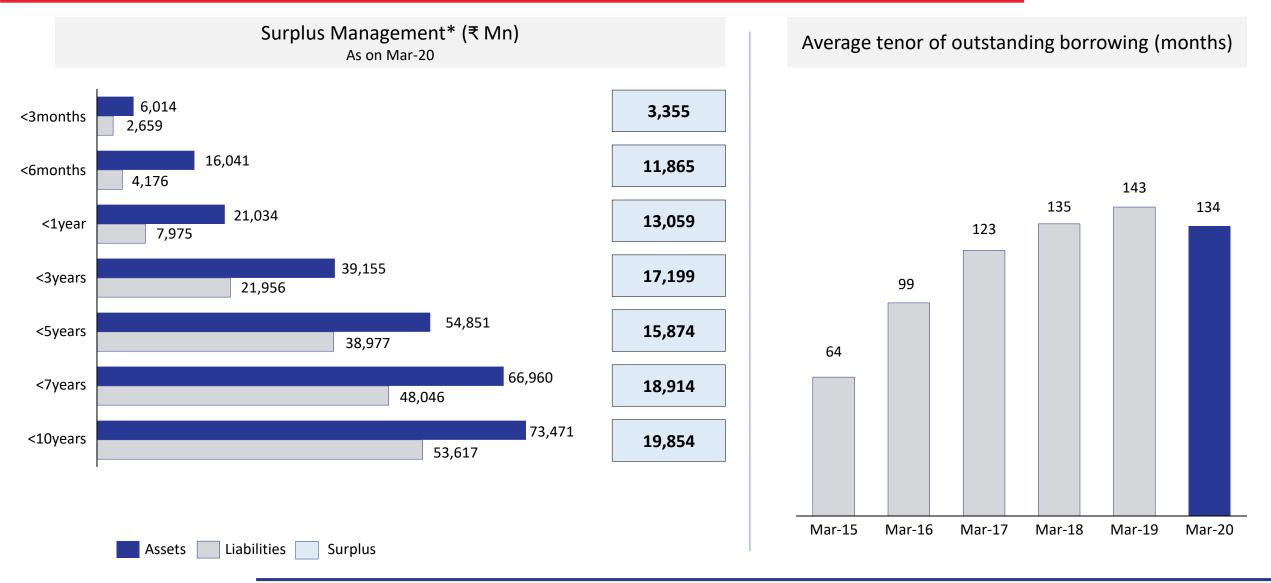
# **Robust Liability Franchise**





# **ALM Surplus**





# **Comfortable Liquidity Position**



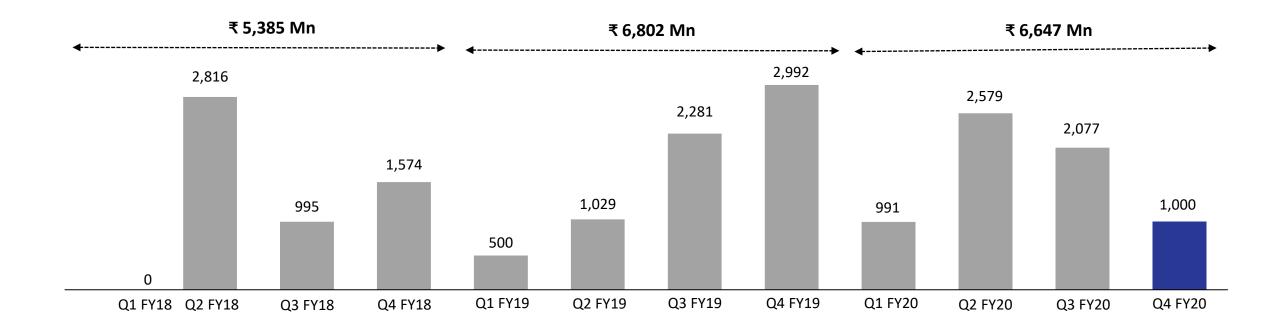
Particulars (₹ Mn)	As on Mar-20
Cash & Cash Equivalents	14,840
Un-availed CC Limits	1,180
Documented & Un-availed Sanctions from NHB	6,000
Documented & Un-availed Sanctions from other Banks	3,300
Total Liquidity Position	25,320

Particulars (₹ Mn )	Q1 FY21	Q2 FY21	Q3 FY21	Q4 FY21
Opening Liquidity	25,320	25,414	26,926	28,059
Add: Principal Collections & Surplus from Operations	1,508	2,911	2,966	2,962
Less: Debt Repayments	1,414	1,399	1,833	1,963
Closing Liquidity	25,414	26,926	28,059	29,058

~ ₹ 29,058 Mn of Surplus Funds\* available for business

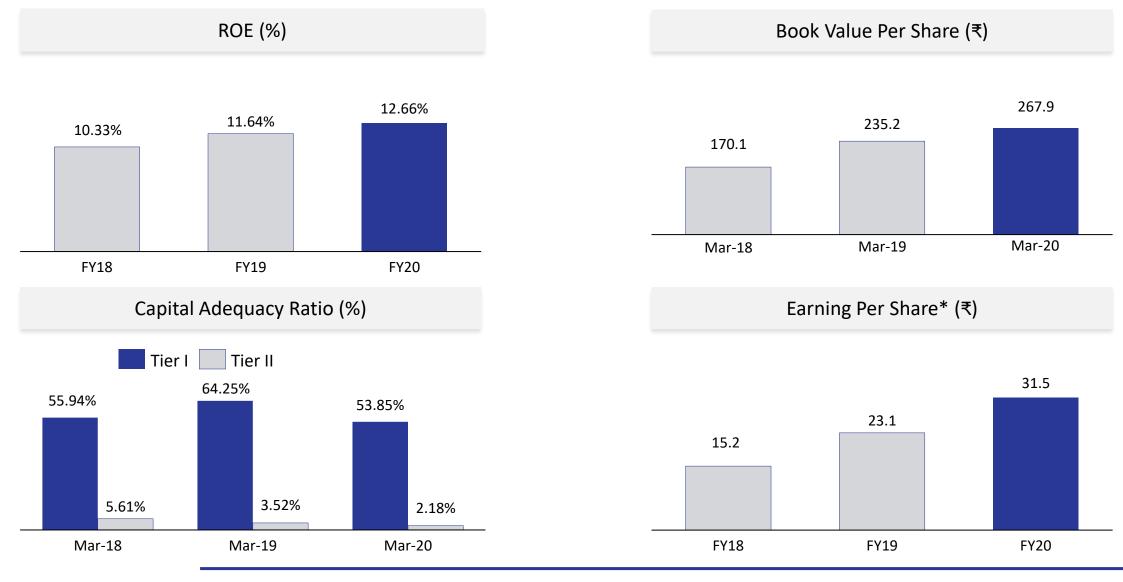
\* without including any incremental borrowings





# **Key Financial Ratios**





Data of Capital Adequacy Ratio is as per IGAAP Data of ROE, Book Value Per Share & Earning Per Share is as per Ind AS \* Diluted EPS



### Annexures

- Quarterly and Yearly Profit & Loss Statement
- Balance Sheet
- PAT Reconciliation
- ECL Provisioning
- Networth Reconciliation

# **Quarterly Profit & Loss Statement**



Particulars (₹ Mn )	Q4 FY20	Q4 FY19	Ү-о-Ү	Q3 FY20	Q-o-Q
Interest Income (incl. Processing Fee)	2,157.3	1,715.9	25.7%	2,037.5	5.9%
Net gain on derecognition of financial instruments under amortized cost category	89.2	249.0		263.3	
Non-Interest Income	103.6	86.9		92.4	
Interest Expense (incl. Finance Charges)	(975.0)	(735.2)		(963.9)	
NIM	1,375.1	1,316.5	4.5%	1,429.4	-3.8%
Operating Expenses	648.7	514.7		612.3	
Credit Costs	62.7	34.0		13.4	
Profit Before Tax	663.7	767.8	-13.6%	803.7	-17.4%
Provision for Taxation	64.4	224.9		125.0	
Profit After Tax	599.3	542.9	10.4%	678.7	-11.7%
Total Comprehensive Income	598.1	543.6	10.0%	678.7	-11.9%
EPS (Diluted)	7.6	6.9		8.6	

# Yearly Profit & Loss Statement



Particulars (₹ Mn )	FY20	FY19	Y-o-Y
Interest Income (incl. Processing Fee)	7,924.3	6,056.6	30.8%
Net gain on derecognition of financial instruments under amortized cost category	765.9	782.8	
Non-Interest Income	340.8	270.3	
Interest Expense (incl. Finance Charges)	(3,609.7)	(2,602.9)	
NIM	5,421.2	4,506.8	20.3%
Operating Expenses	2,247.4	1,840.9	
Credit Costs	153.4	89.0	
Profit Before Tax	3,020.5	2,576.9	17.2%
Provision for Taxation	529.3	817.8	
Profit After Tax	2,491.2	1,759.1	41.6%
Total Comprehensive Income	2,490.7	1,761.4	41.4%
EPS (Diluted)	31.5	23.1	



Particulars (₹ Mn )	31-Mar-20	31-Mar-19
Sources of Funds		
Share Capital	783.2	781.1
Reserves & Surplus	20,196.1	17,588.5
Borrowings	53,520.4	36,532.5
Deferred Tax Liability (Net)	317.0	427.5
Other Liabilities & Provisions	1,763.7	938.7
Total	76,580.4	56,268.3
Application of Funds		
Loan Assets	61,808.0	47,244.9
Investments	45.0	45.0
Fixed Assets	318.6	229.1
Liquid Assets	11,920.6	6,791.5
Other Assets	2,488.3	1,957.8
Total	76,580.4	56,268.3

### **PAT Reconciliation**



Particulars (₹ Mn )	FY20	FY19	Ү-о-Ү	Q4 FY20	Q4 FY19	Y-o-Y
Net Profit as per IGAAP	2,297.4	1,473.1	56.0%	683.2	441.4	54.8%
Add / (Less) : Adjustments as per IndAS on account of:						
Adoption of effective interest rate (EIR) for amortisation of Income and expenses - financial assets at amortised cost / net interest on credit impaired loans	(30.3)	5.7		(39.0)	(4.7)	
Fair valuation of employee stock options (ESOP)	(64.7)	(68.6)		(21.6)	(9.5)	
Adoption of effective interest rate (EIR) for amortisation of expenses - financial liabilities at amortised cost	3.7	(7.4)		(1.3)	(7.4)	
Net gain from excess interest spread on assignment transactions	187.7	406.8		(73.3)	131.8	
Expected Credit Loss (ECL) provision	(59.0)	1.2		(45.0)	(10.7)	
Other Adjustments	(0.6)	(15.2)		9.8	(5.0)	
Deferred Tax impact on above adjustments and reversal of DTL on special reserve	157.0	(36.5)		86.6	7.0	
Net Profit Before Other Comprehensive Income as per IndAS	2,491.2	1,759.1	41.6%	599.3	542.9	10.4%
Other Comprehensive Income after Tax	(0.5)	2.3		(1.2)	0.7	
Total Comprehensive Income as per IndAS	2,490.7	1,761.4	41.4%	598.1	543.6	10.0%



Particulars (₹ Mn )	31-Mar-20	31-Mar-19
Gross Stage 3 GNPA	284.1	222.7
% portfolio in Stage 3 (GNPA%)	0.46%	0.47%
ECL Provision Stage 3	73.9	48.6
Net Stage 3	210.2	174.1
Coverage Ratio % Stage 3	26.02%	21.81%
Gross Stage 1 & 2	61,734.5	47,149.9
% portfolio in stage 1 & 2	99.54%	99.53%
ECL Provision Stage 1 & 2	136.8	79.1
Net Stage 1 & 2	61,597.8	47,070.8
ECL Provision % Stage 1 & 2	0.22%	0.17%
Gross Stage 1, 2 & 3	62,018.7	47,372.6
ECL Provision Stage 1, 2 & 3	210.7	127.7
Total ECL Provision %	0.34%	0.27%

# **Networth Reconciliation**



Particulars (₹ Mn )	31-Mar-20
Net worth as per previous GAAP	19,370.5
Adjustments increasing/(decreasing) net worth as reported under previous GAAP:	
Adoption of EIR for amortisation of Income and expenses - financial assets at amortised cost / net interest on credit impaired loans	(229.4)
Adoption of EIR for amortisation of expenses - financial liabilities at amortised cost	126.8
Net gain from excess interest spread on assignment transactions	1,634.3
Expected Credit Loss (ECL)	(8.6)
Other Adjustments	(38.9)
Deferred Tax impact on above adjustments and reversal of DTL on special reserve	124.6
Networth as per Ind AS	20,979.3





Aavas Financiers Limited

(Formerly known as Au HOUSING FINANCE LIMITED)

CIN: L65922RJ2011PLC034297

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